

# Supply Chain

## Policy

Harbour Energy recognises that the performance of supply chains is an integral part of our corporate performance and attainment of strategic objectives.

**Concerning all supply chain interaction, Harbour Energy commits to:**

**Health, Safety, Environment, Security and Quality (HSESQ) values and performance:**

- Ensuring HSESQ requirements are fully incorporated and communicated within and across supply chains
- Working with contractors on effective and sustainable solutions to meet Environment, Social and Governance (ESG) criteria, especially green-house gas (GHG) emissions, modern slavery and worker welfare

**High ethical values**

- Never compromising our ethical values and ensuring our contractors do likewise
- Executing contracts that safeguard all parties' interests, comply with laws and regulations, optimise risk and exemplify clear, fair and equitable contracting practice

**Managing performance and risk**

- Seeking and executing opportunities to encourage innovation, quality and continuous improvement of contract outcomes via reciprocal performance management
- Working with contractors to identify significant contract execution risks and to jointly plan and operationalise relevant mitigation

**Creating value**

- Being distinctive and attractive to competent and aligned contractors, through delivery of incremental value for both parties

**Fostering collaborative working**

- Proactively identifying and executing opportunities to work alongside others to leverage an enhanced value proposition for all
- Supporting effective contract execution by enabling collaborative 'win-win' relationships, owned by key stakeholders from both parties, who jointly drive the most efficient use of finite, competent resources in both organisations

**Open and honest behaviours**

- Championing and demonstrating robust, transparent and auditable processes to ensure Harbour Energy works with the most competent contractors, aligned to our core values
- Commitment to abide by agreed remuneration provisions to ensure timely payment

**Skilled personnel**

- Investing in the development of Harbour Energy's capability across all contracting activity, in order that competent and effective client support is available to our contractors

It is the responsibility of everyone in Harbour Energy to conform with this Policy and to assist the business in its implementation.

**Linda Z Cook**  
CEO Harbour Energy Plc  
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